## 31 December 1980

MEMORANDUM FOR: Executive Committee Members

CIA Long-Range Planning Group Members

Long-Range Planning Issue Team Chairpersons

FROM

Deputy Director of Central Intelligence

SUBJECT

: 1980 CIA Long-Range Planning Project - Summary Report

1. Forwarded herewith is a summary report on the EXCOM Long-Range Planning Project for 1980. Prepared by the Executive Committee Staff, the paper summarizes major conclusions reached in the ten issue papers and in Executive Committee deliberations concerning them. The paper consists of key findings; an assessment of the world environment of the 1980s and its intelligence implications; definition of basic problem areas; suggestions for the 1983 Program Guidance; and a forecast of the 1981 planning cycle.

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2. This first long-range planning cycle has been informative and useful to the Executive Committee. We have benefited organizationally from both the process and from the project of our planning effort. Among these benefits have been the definition of major issues with which the Agency must deal in the 1980s; the systematic consideration of these issues by interdirectorate teams of line managers; and their articulation to CIA leadership at the most senior level. This planning exercise has resulted in the initiation of efforts to obtain substantially increased resources for some major CIA facility and system improvements. Also, although many of the issues presented could not be dealt with individually in this process, we have defined some broader directions for continued management attention. The productivity of this process has been such that I intend to recommend to the incoming DCI that he continue it in a similar but improved manner in 1981.

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3. Both the Director of Central Intelligence and I thank all of you for your contributions and support to this major and innovative effort. I urge you to express to the participating personnel of your directorates and individual planning team members our positive evaluation of the results of this first annual long-range planning project and our appreciation of their individual contributions.

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Frank C. Carlucci

Attachment: As Stated

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## CIA MANAGEMENT DIRECTIONS FOR THE 1980s

## SUMMARY REPORT OF THE EXECUTIVE COMMITTEE LONG-RANGE PLANNING PROJECT

PREPARED BY EXECUTIVE COMMITTEE STAFF DECEMBER 1980

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